

**22 February 2023** 



# From accuracy to business case: Scoping a successful demand forecasting PoC

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Amazon Web Services

### Agenda

- 1. Building the business case for forecasting
- 2. Creating machine learning based forecasts on AWS
- 3. Scoping a successful PoC
- 4. Demo
- 5. Next steps



# Building the business case for forecasting





Cost

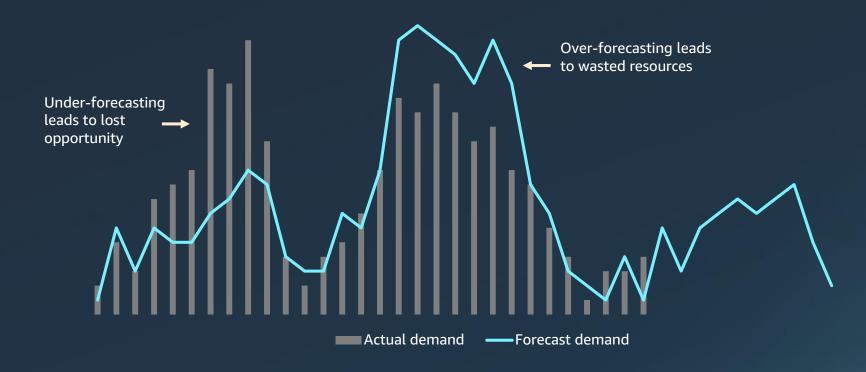
Revenue / Margin



## The case for forecasting Forecasting is the science of predicting the future

#### **Product demand**

Actual demand vs. forecasted demand (\$ Millions)





## The case for forecasting

Impact of under and over forecasting

**Financial** Inventory Workforce Capacity planning planning planning planning Uncapitalized Depleted cash Over-forecasting Unutilized labor **Excess inventory** infrastructure reserves **Under-forecasting** Lost sale Unmet demand Overtime costs Undercutting

#### How customers built a case for ML-based forecasting







**Forenamics** 



#### Heroleads

99%

increase in forecast accuracy to track marketing campaign KPIs

#### **More Retail**

30%

reduced food waste by 30% while improving in-stock availability

#### **Foxconn**

\$553K

projected
annual savings
with an
increase in
forecasting
accuracy of
8%

#### **Forenamics**

35%

reduction in overproduction

25% reduction in underproduction

#### **Fabulyst**

10%

boost in incremental revenue for retailers by forecasting monthly trends



# Creating machine learning based forecasts on AWS



#### AWS low/no code options to incorporate ML in forecasts



#### Amazon SageMaker Canvas

- No ML knowledge required
- No code, visual point-and-click interface
- Automatically identifies the problem type, using ML techniques such as linear regression, logistic regression, deep learning, time-series forecasting, and gradient boosting
- Share your Amazon SageMaker Canvas models with data scientists who use Amazon SageMaker Studio



#### **Amazon Forecast**

- No ML knowledge required
- API integration
- Provides the option to include related time-series data and item metadata; can incorporate holiday and weather data
- Deploy recurring workflows with no-code using AWS CloudFormation and AWS Step Functions



## Amazon SageMaker Canvas

Build ML models and generate accurate predictions — no code required



Quickly access and prepare data for machine learning



Built-in AutoML to build models and generate accurate predictions



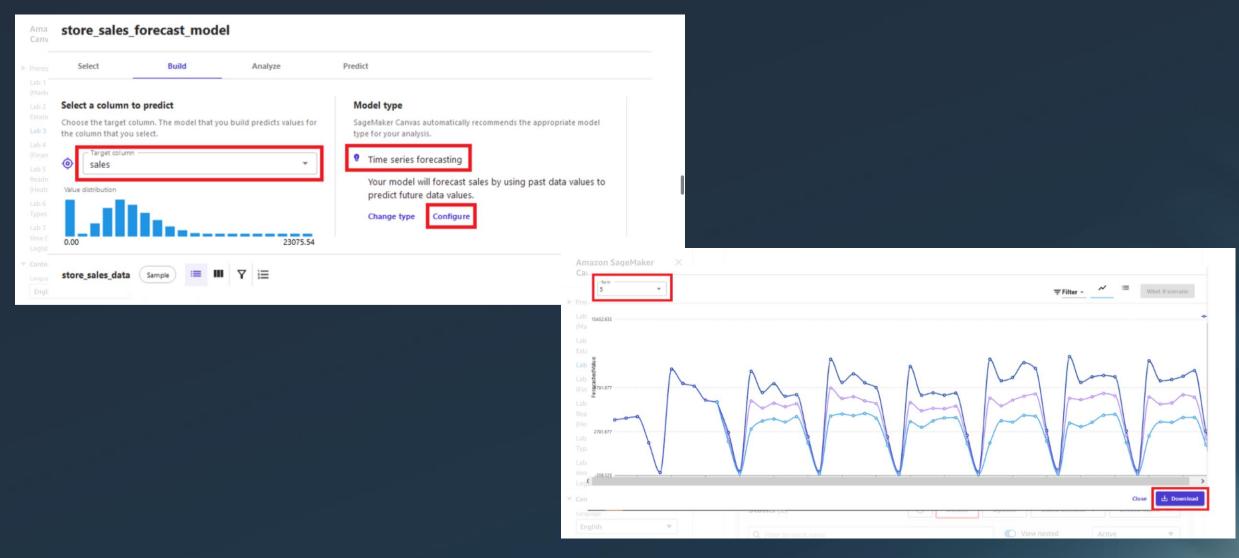
Share ML models and collaborate with data science teams



Usage-based pricing to avoid licensing fees and reduce total cost of ownership



### **Amazon SageMaker Canvas**





## Amazon Forecast

Advanced machine learning time-series forecasting



Create highly accurate models without deep learning expertise



Get started easily with data in Amazon S3 using the console or API



Automatically train and select the best model using AutoML

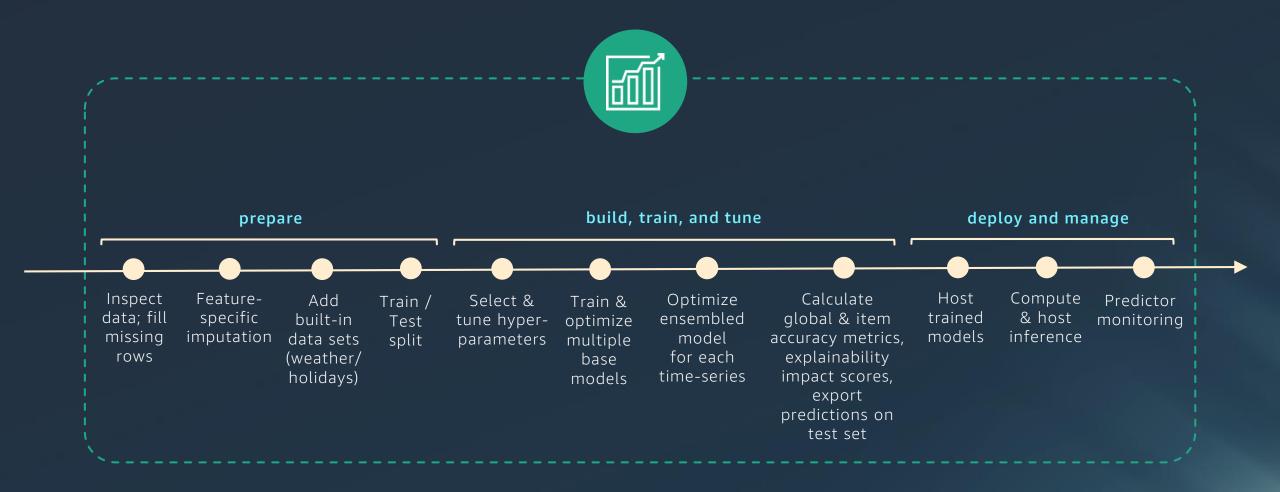


Incorporate item metadata, related time-series, holiday and weather information



#### Amazon Forecast is a fully managed ML service

PREPARE, BUILD, TRAIN, TUNE, DEPLOY, AND MANAGE





### Examples of related time-series and item metadata

Use Case	Related time-series	Item metadata
Quick service restaurants	Store hours	Menu categorization (breakfast, lunch, dinner)
Grocery retail	Price, store hours, holidays, promotions	Department, store size, shelf life, type of stores, affluent cluster, competitive store, stores throughput
Manufacturing	Economic indicators from Bloomberg, backlog data	Marketing family, department
Hyper local on-demand services	Holidays, weather	City characteristic

#### Note:

- Most of the forecasting power comes from the historical demand data
- Adding additional related data does not always increase forecasting accuracy
- First create a model with only the target time-series and assess the accuracy gain, before adding additional related data
- Gaining benefit from adding related data is dependent on feature engineering



## Ensemble model algorithms to improve accuracy

Ensemble modeling selects the best combination of algorithms for each product

Neural Networks • Designed for larger data sets • External data		Statistical Algorithms • Higher level forecasting • Fast & accurate			
CNN-QR	DeepAR+	Prophet	NPTS	ARIMA	ETS
Uses causal convolutional neural networks (CNNs)	Global neural model	Additive model with Gaussian likelihood	Non-parametric time-series	Auto-regressive integrated moving average	Statistical algorithm that uses exponential smoothing
Works best with large datasets containing hundreds of timeseries; accepts related timeseries data without future values	Uses related time- series and attributes to train a model	Can find trend, seasonality, cyclical, and holiday effects	Performs well for intermittent spikes	Works well with a small number of time-series; classical approach to model autocorrelations	Works well with a small number of time-series Finds trends, seasonality, and residual



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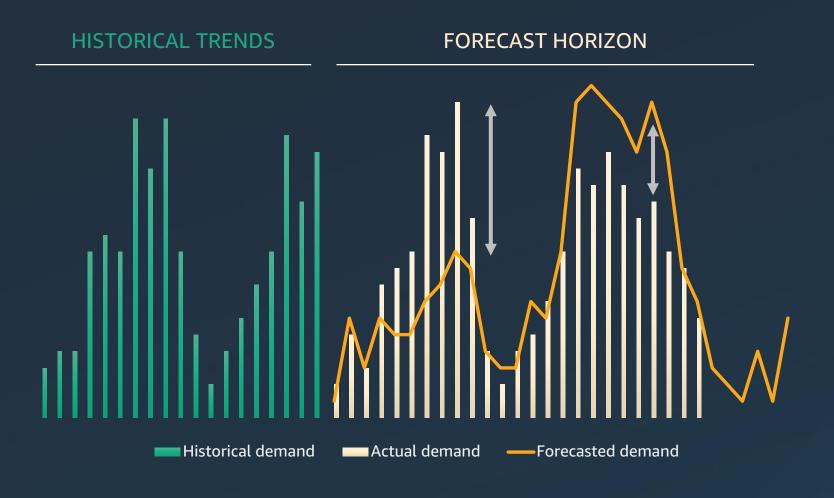
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AutoPredictor					



## Scoping a successful PoC



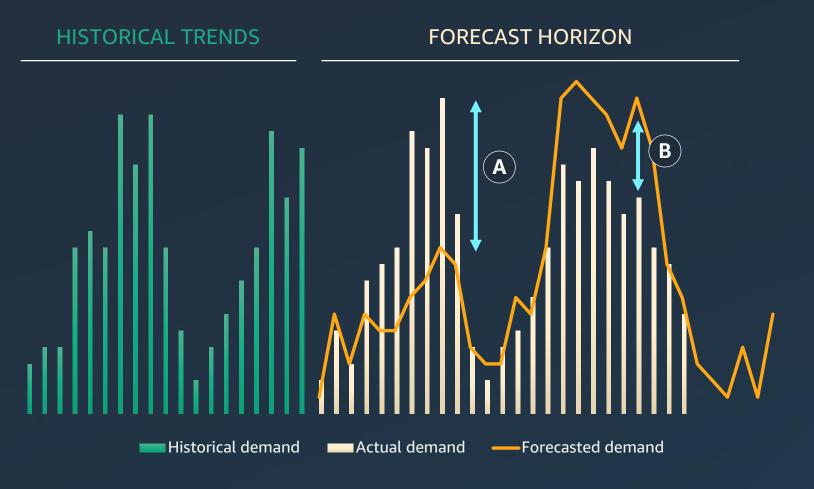
### Traditional metrics for evaluating your forecast



- Weighted Quantile Loss (wQL)
- Weighted Absolute Percentage Error (WAPE)
- Root Mean Square Error (RMSE)
- Mean Absolute
   Percentage Error (MAPE)
- Mean Absolute Scaled Error (MASE)



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Making sense of these errors:

A - Stockouts

B - Excess inventory



## Tying back to business outcomes





#### Tying back to business outcomes

Inventory planning Over-forecasting **Excess inventory Under-forecasting** Lost sale

The cost of excess inventory is affected by:



Storage space



Shelf life





#### Tying back to business outcomes



High level approximation for each item per month:

Total storage costs

Capacity for incremental storage costs

× factor for the cost of an unsold item



#### Decide on your evaluation strategy

#### Backtesting

- Create a baseline using a selected timeframe of historical data
- Generate forecasts with the new algorithm using historical time-series data to compare against the baseline
- Calculate statistical and/or business metrics and compare between the algorithms
- Amazon Forecast uses backtesting to tune parameters and produce accuracy metrics



### Decide on your evaluation strategy

#### **Backtesting**

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#### Forward-looking A/B testing

- Choose items to include in the test group
- Generate forecasts with the new algorithm using historical time-series data for this group, while generating forecasts as per usual using any existing algorithm
- Implement a purchasing policy with input from the generated forecasts
- Calculate statistical and/or business metrics and compare between the algorithms



## A/B testing considerations











Metric(s) being measured should be assignable to dollar values

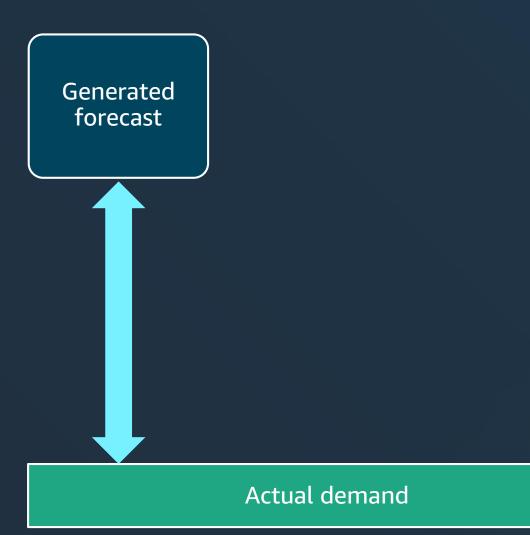
Results from offline model metrics and/or past tests should justify the risk of testing

Factor in the difference in the price or margin of items among groups

Take note of difference in the sales volumes and variability of items among groups Consider the spread of items in A and B among different category managers

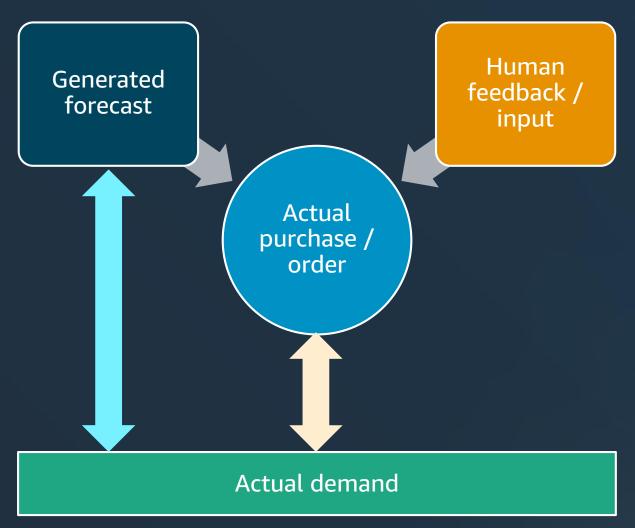


## Factoring in human feedback



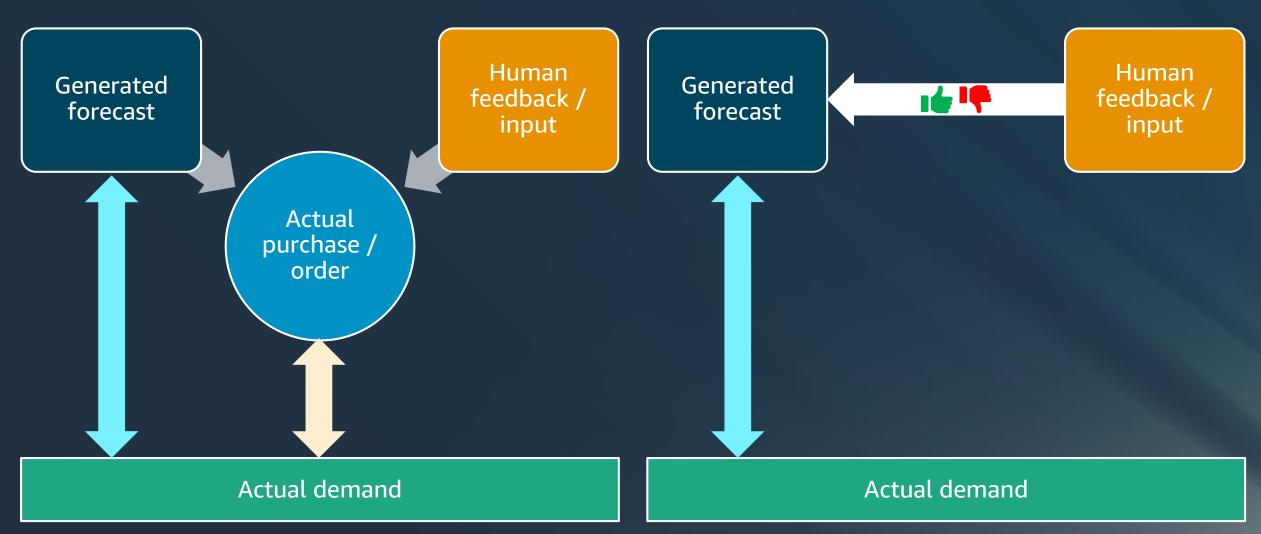


### Factoring in human feedback





## Factoring in human feedback





## Demo



## **Architecture components**



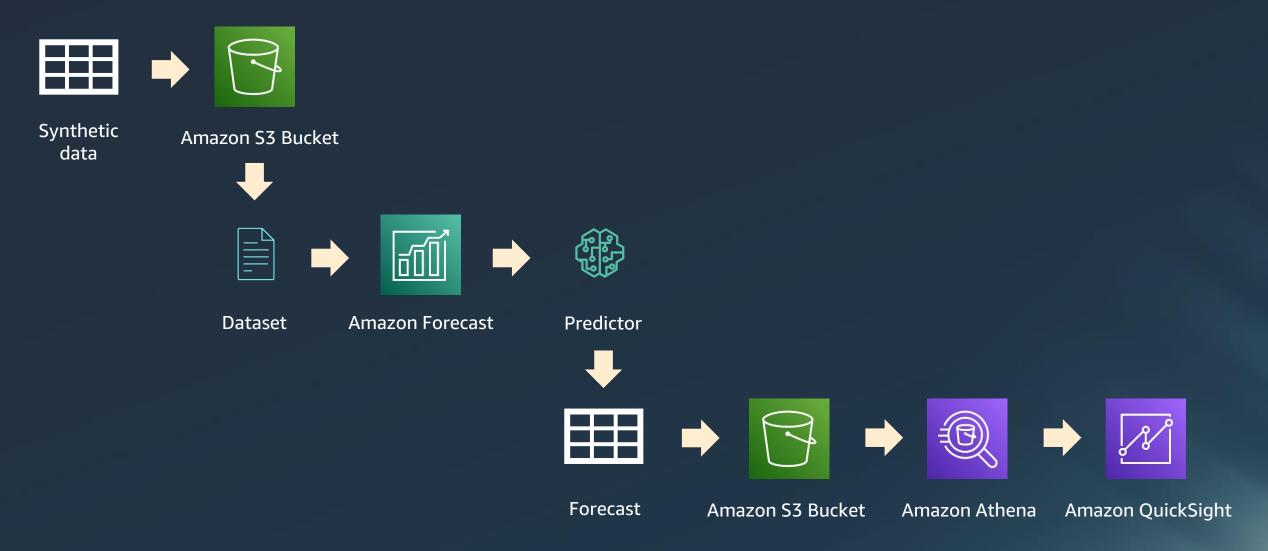


### **Architecture components**



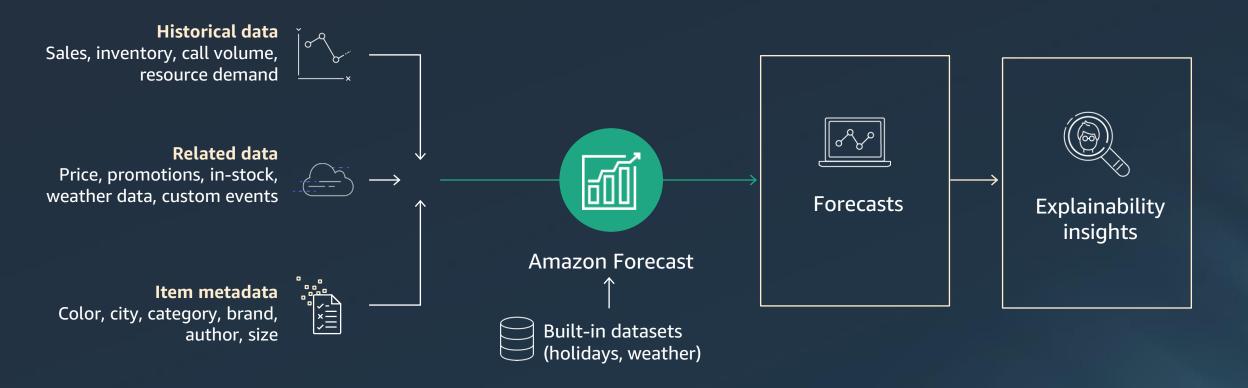


### **Architecture components**





#### **Amazon Forecast – key inputs and outputs**





## Target time-series (TTS)

#### REQUIRED FILE THAT CONTAINS WHAT YOU ARE TRYING TO PREDICT

up to 10 dimensions

referred to as **y-value** or target value

location_id	item_id	target_value	timestamp
A55	1885B	177	2016-11-08
A55	1993B	270	2016-11-08
A55	2539B	189	2016-11-08
A55	2139B	54	2016-11-08
A55	2631B	40	2016-11-08



### Related time-series (RTS)

#### OPTIONAL FILE THAT HELPS EXPLAIN AND INFORM THE PREDICTIONS

up to 10 dimensions

numeric features (x-value multi-variates)

				emailer for	homepage	
location_id	item_id	checkout_price	base_price	promotion	featured	timestamp
A10	1062	131.95	182.36	0	1	2019-01-29
A10	1062	157.14	157.14	0	O	2018-10-16
A10	1062	158.17	156.17	0	O	2018-10-30
A10	1062	159.08	182.39	0	O	2017-12-05
A10	1062	159.08	183.33	0	О	2017-03-21



# Item metadata (ITEM)

#### OPTIONAL FILE PROVIDING CATEGORICAL FEATURES

no dimensions only key

up to 10 categorical (string)

item_id	food_category	food_cuisine
2826	Sandwich	Italian
2664	Salad	Italian
2569	Salad	Italian
1230	Beverages	Continental
1207	Beverages	Continental



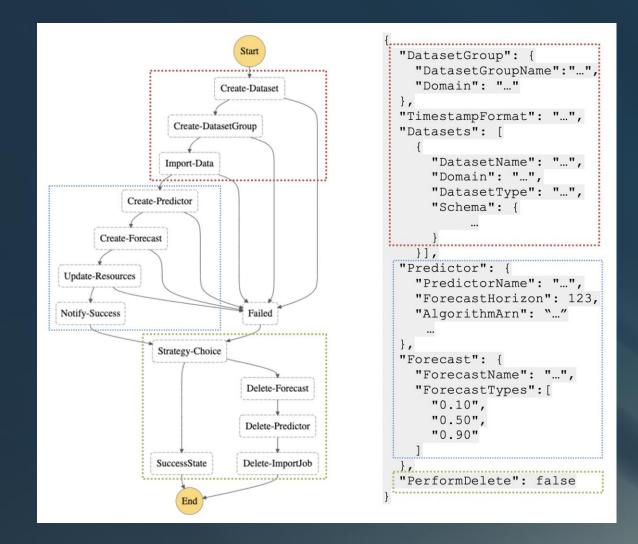




Automated retraining



Create managed workflows using AWS Step Functions





Automated retraining



Integrated replenishment



Use jobs to make forecasts & integrate with ERP system







Automated retraining



Integrated replenishment



Use jobs to make forecasts & integrate with ERP system



Select quantil<u>es</u>

and

based on

stockouts

wastage





Automated retraining



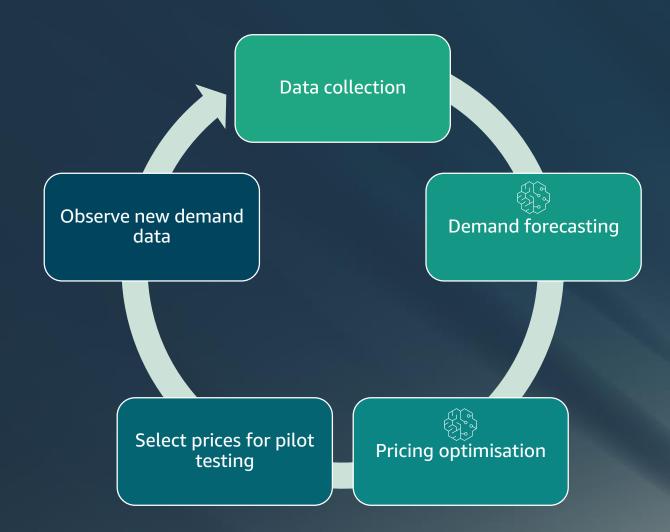
Integrated replenishment



Dynamic pricing



Optimise using iterative workflows and tests



## Recap

- Using machine learning based forecasting has brought about many tangible benefits to AWS customers in use cases such as inventory planning
- Amazon SageMaker Canvas and Amazon Forecast allow customers to perform forecasting without having a background in machine learning
- Scoping a successful PoC involves measuring business metrics such as the cost of stockouts and/or excess inventory



#### Additional resources



# Measuring demand forecast benefits repository

Learn how to translate forecasts to quantifiable business metrics



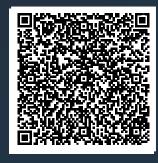
#### <u>Implementing Amazon Forecast in the</u> <u>retail industry - blog post</u>

Creating and productionizing a solution for demand forecasting in 8 weeks, saving 16 labor hours monthly



# Amazon Forecast MLOps Github repository

An easily adjustable template for deploying multiple parallel workloads



#### AWS machine learning blog

From forecasting demand to ordering – An automated machine learning approach with Amazon Forecast to decrease stockouts, excess inventory, and costs



Amazon Forecast AWS solution
One-click deployment using an AWS
CloudFormation template



#### Bosch blog post

Large-scale revenue forecasting at Bosch with Amazon Forecast and Amazon SageMaker custom models



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# Thank you!

